

# Agent-based Manufacturing in a Production Grid

## *Adapting a Production Grid to the Production Paths*

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Abstract: In standard mass production, batch processing is widely accepted. The advantage of batch processing is that production equipment can be placed in a so called production line. A product only has to follow this line and all production steps will be performed. However, this set-up is not adequate for low cost small quantity production. In this paper, agile production of small quantities in a grid of reconfigurable production machines called equilets is described. One of the challenges in this approach is the transport of the product between the equilets during production. This paper describes some heuristic methods to reduce the average path a product has to follow in the production grid.

## 1 INTRODUCTION

Standard mass production is mostly batch-oriented. This means that a kind of pipeline production model is used. Normally this pipeline produces a huge quantity of a certain product. Though this approach is very cost-effective, it lacks flexibility and agile adaptation as well as low-cost production of small batches.

In a global view, the production model that is presented in this paper consists of a set of manufacturing machines. However the production is not pipeline-based because the aim of this model is to produce different products in parallel. Every product needs its own, possibly unique, set of manufacturing machines. Because the production is not pipeline-based, the transport between the manufacturing machines becomes an important issue.

## 2 GRID MANUFACTURING

In grid production, manufacturing machines are placed in a grid topology. Every manufacturing machine offers one or more production steps and by combining a certain set of production steps, a product can be made. This means that when a product requires a given set of production steps and the grid has these steps available, the product can be made. The software infrastructure that has been used in our grid, is agent-based. Agent technology opens the possibilities

to let this grid operate and manufacture different kinds of products in parallel, provided that the required production steps are available (Moergestel et al., 2011).

### 2.1 Manufacturing Model and Related Work

The manufacturing machines that have been built in our research group are cheap and versatile. These machines are called equilets and consist of a standardized frame and subsystem on which several different front-ends can be attached. The type of front-end specifies what product steps a certain equilet can provide. This way every equilet acts as a reconfigurable manufacturing system (RMS). The equilet is in software represented by a so called equilet agent. This agent advertises its production steps to a blackboard that is available in a multi agent system where also so-called product agents live. A product agent is responsible for the manufacturing of a single product and knows what to do, the equilet agents know how to do it.

In (Koren et al., 1999) the concepts of reconfigurable manufacturing systems are introduced and explained. A more recent article about this subject can be found in (Bensmaine et al., 2013). In this work, to take full advantage of the reconfigurability of RMSs, a new approach is proposed using genetic algorithms and a simulation based optimization for process planning for a single product type. The proposed approach

copies with market uncertainty and demands fluctuation in order to satisfy demands within their deadlines and with a minimum total cost. Our work is agent-based and is not limited to a single product type.

The concept of grid production in a grid of equiplets is introduced in (anon.ref.) Using agent technology in industrial production is not new though still not widely accepted. Important work in this field has already been done. Paolucci and Sacile (Paolucci and Sacile, 2005) give an extensive overview of what has been done in this field. Their work focuses on simulation as well as production scheduling and control. The main purpose to use agents in (Paolucci and Sacile, 2005) is agile production and making complex production tasks possible by using a multi-agent system. Agents are also introduced to deliver a flexible and scalable alternative for a manufacturing execution system (MES) for small production companies. The roles of the agents in this overview are quite diverse. In simulations agents play the role of active entities in the production. In production scheduling and control, agents support or replace human operators. Agent technology is used in parts or subsystems of the manufacturing process. We on the contrary based the manufacturing process as a whole on agent technology. In our case a co-design of hardware and software was the basis.

Bussmann and Jennings (Bussmann et al., 2004) used an approach that compares to our approach. The system they describe introduced three types of agents, a workpiece agent, a machine agent and a switch agent. Some characteristics of their solutions are:

- The production system is a production line that is built for a certain product. This design is based on redundant production machinery and focuses on production availability and a minimum of downtime in the production process. Our system is a grid and is capable to produce many different products in parallel;
- They use a special infrastructure for the logistic subsystem, controlled by so called switch agents. The logistic subsystem consists of two transport belts running in opposite direction. The switch agent can move a product from one transport belt to another, creating loops and the possibility to visit a previous production machine. In our situation, cheap mobile robot platforms will be used to transport the product including its parts from equiplet to equiplet. The product agent has the responsibility for this transport in its role of guiding the product.

There are however important differences to our approach. The solution presented by Bussmann and Jen-

nings has the characteristics of a production pipeline and is very useful as such, however it is not meant to be an agile multi-parallel production system as presented here. The work of Xiang and Lee (Xiang and Lee, 2008) presents a scheduling multiagent-based solution using swarm intelligence. This work uses negotiating between job-agents and machine-agents for equal distribution of tasks among machines. In our system there is no need for balancing the load between equiplets, because these production platforms are cheap and their use depends on what kind of production steps are needed at a certain moment. The work of (Minguez et al., 2010) is based on service oriented architecture (SOA) instead of agents technology as presented in the current paper to achieve an agile and fast responding production. Their focus is also not on co-design, but on improvement of existing production systems.

## 2.2 Agents-based Production

As mentioned in section 2.1, production control is agent-based (Moergestel et al., 2011). The equiplet is controlled by an equiplet agent. This agent is responsible for a certain equiplet and its front-end. It interacts with the production hardware, other agents in the grid and possibly, in a semi-automated environment, with a human equiplet operator. An equiplet agent will:

- announce its steps in its role of **publisher** on a blackboard that is readable for all product agents;
- in its role of **waiter**, wait for clients (product agents) to arrive;
- in its role of **step performer**, perform production steps and inform clients about results of a step.

In all its roles it will also inform product agents about the feasibility of steps in combination with certain parameters.

The product agent has three roles:

1. **planning**: in this role the agent selects the appropriate set of equiplets. It first asks the equiplets offering a certain production step, if this step is feasible for a given set of parameters and how long the step will take on that specific equiplet. It also tries to bundle steps in a sequence that are performed by the same equiplet (Moergestel et al., 2011). The next phase in the planning is calculating the path within the grid. When all planning is done the agent can start with the next role;
2. **scheduling**: in this role the agent tries to schedule the production steps on the given equiplets, taken into account the travel time between the equiplets and the estimated production time per step;

3. **guiding**: in this role the product agent guides the product to be made along the equiplets and collects manufacturing data to be kept in a production log for that specific product. In this role the recovery from errors and if required, rescheduling is done.

The scheduling is implemented as an atomic action for the product agent. The product agent will schedule all production steps it needs, while other agents are temporarily blocked from scheduling. This will prevent deadlocks. The products allocates available free timeslots for all equiplets it needs for production. If the complete path of steps is within the deadline, the scheduling is considered successful. If the scheduling fails the product agent will do a reschedule. This reschedule is based on the "earliest deadline first" (EDF) approach. This approach turned out to give a high success rate (Moergestel et al., 2012). The product agent that encounters a failing scheduling, will ask all agents with a later deadline to hand over their scheduling and the product agent with the failing scheduling will try to reschedule itself and all agents having a later deadline according to the EDF-approach. If this results in a feasible scheduling for all involved product agents, the new scheduling will be reported to all agents that temporarily gave up their scheduling. If this rescheduling fails for one or more agents, the product agent that did the rescheduling will report a scheduling failure to its maker and gives up. The other agents continue with their old scheduling schemes.

Summarized: each equiplet offers a set of production step  $S_{Eq_i} = \{\sigma_a, \sigma_b, \dots\}$ . A grid with  $N$  equiplets offers a set  $S_{grid}$  that is the union of all sets offered by the equiplets:  $S_{grid} = \bigcup_{i=1}^N S_{Eq_i}$ . Every product needs in its simplest form a tuple of production steps  $\langle \sigma_i, \sigma_j, \dots \rangle$ . The product agent tries to find a match for its steps within the grid. More complex products can be considered as the result of a set or tuple of tuples of production steps.

When all product agents have arranged their planning and scheduling, every path the product has to follow during its production is a kind of a random walk within the grid. Because the equiplets are reconfigurable machines it is a good idea to adapt the position of equiplets in the grid to the set of products to be manufactured. This should result in an optimisation of the average production path for the individual products to be made.

## 2.3 Similarities and Differences between Batch and Grid Production

Both batch and grid production are based on the concept of a production step. In a batch environment these steps have the same sequence for all products. Also in batch production the duration of steps is normally the same, so a pipeline of a chain of production steps is easy to implement and effective. The drawback is that all products should be similar to make this concept work. In grid production the duration of steps can vary without disturbing the production. Also the sequence of steps can vary among products opening the possibility to produce several different products in parallel. The drawback here is the complication of different paths along the production machines. Instead of a transport belt or a similar solution, a much more complicated transport system is required (Bussmann et al., 2004). The transport system can be optimised if the position of the production machines within the grid is adapted to the set of paths that are required for production. This is the subject of the research described in this paper. The equiplets are reconfigurable machines. The product agents make their planning according to the capabilities offered by the equiplets. Combining this information the question arises: is it possible to adapt the positions of the equiplets in the grid, so that the average length of the paths of the products is shorter than in case of a random walk within the grid? The length of the path in the grid is also referred to as the amount of hops, where a hop is a path between two adjacent nodes. In our model the length of a path between two adjacent nodes is 1.

To explain in a more formal way the differences between batch production and grid production, consider a batch production system. This system can be represented by a tripartite graph as depicted in figure 1. Every step (member of set  $S$ ) matches one single production machine (member of set  $E$ ). All products ( $P$ ) use all available steps in a sequence, one by one. This tripartite graph can be transformed to the bipartite graph of figure 4, where only products ( $P$ ) and production machines ( $E$ ) are involved. The pro-

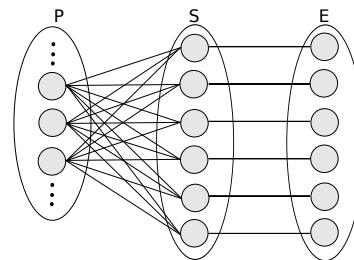


Figure 1: A batch process as a matching tripartite graph.

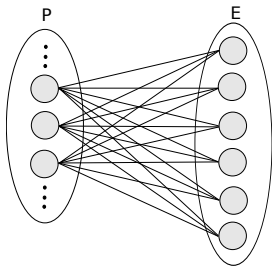


Figure 2: A batch process as a matching tripartite graph.

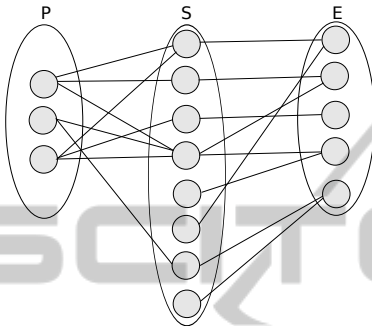


Figure 3: Grid-based manufacturing system.

duction in a grid can be represented by the tripartite graph of figure 3. Here it can be seen that not all products use all the available steps and some production machines (Equiplets, denoted by E) offer more than a single production step. After the planning phase, the product agents have chosen their set of equiplets and the tripartite graph can be transformed to the bipartite graph of figure 4. This bipartite graph is in this case the result of a certain planning. If a step is offered by two or more equiplets and a product agent selects a different equiplet to perform a step, the resulting bipartite graph is also different. In case of batch-based production, there are no choices of this kind. Apart from the fact that this bipartite is not necessarily a complete graph (where every node from set P matches with all nodes from set E), there is another important difference. The edges of the graph are not used in a fixed sequence (in figure 2 from top to bottom for every product), but the time they are active should be scheduled among all other edges involved. This planning and scheduling is described in (Moergestel et al., 2012).

### 3 ADAPTION OF THE GRID

There are several ways to adapt the grid to the production paths. Two possibilities used in this research are:

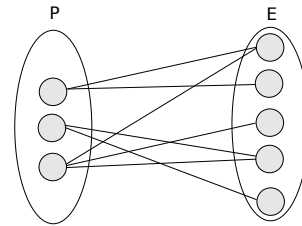


Figure 4: Grid-based manufacturing system.

1. the grid can be configured or reconfigured according to information about the load or usage of the equiplets;
2. a configuration can be calculated according to the amount of inter-equiplet hops used by the production paths.

For both approaches an alternative brute force method could be used. For a reasonable sized grid (e.g.  $4 \times 4$  or bigger) this requires a huge amount of calculation because of the fast increasing set of possible configurations being in the order of  $(N \times N)!$  for an  $N \times N$ -grid. A better solution would be a heuristic approach that might lead to an acceptable result. To get a feeling about what heuristic might be a good approach, this research used two possibilities as already mentioned before.

The basic idea is based on the fact that nodes in a grid have different average values for reaching other nodes in the grid. For a  $5 \times 5$ -grid these values are shown in figure 5. This means that from a corner point, the average path to any other node in the grid is 4, while the node in the center has an average path of 2.4 to any other node. This means that it is wise to

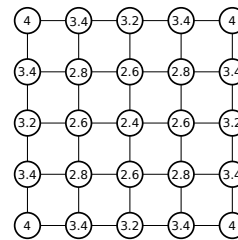


Figure 5: Reachability of nodes in the grid.

place the most heavily used equiplet at the center and then grouping other heavily used equiplets around it. For this grouping two patterns have been used. The first pattern, grid pattern 1, is shown in figure 6. Here we start at the hot-spot in the middle of the grid and construct a path among other nodes also having a low value for the average path, but we construct a path that has only one hop between two consecutive nodes. In figure 7 an alternative path, grid pattern 2, is shown. This path follows the lists of shortest average paths that can be derived from figure 5. We expect both

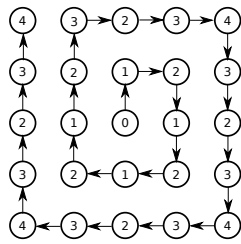


Figure 6: A path along the nodes.

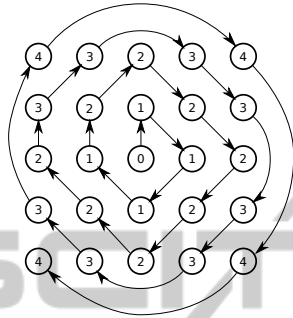


Figure 7: An alternative path along the nodes.

patterns to give an improvement under certain circumstances. Pattern 2 because of the fact that heavily used equiplets are placed at easily reachable positions from any point in the grid. Pattern 1 looks similar, but has the order of its sequence separated by only one hop.

To test our approach, several scenarios are generated using a Monte Carlo method. We generated sets of production steps needed for a product and mapped these to the available equiplets. A set containing many different products was thus generated. From these artificially generated production sets a matrix (1) is constructed that has all the transitions between all pairs of equiplets. This matrix of transitions consists of elements  $\alpha_{ij}$  having the number of transitions from equiplet  $i$  to equiplet  $j$  while  $\alpha_{ji}$  shows the number of transitions from equiplet  $j$  to equiplet  $i$ .

$$\begin{pmatrix} \alpha_{11} & \alpha_{12} & \dots & \alpha_{1n} \\ \alpha_{21} & \alpha_{22} & \dots & \alpha_{2n} \\ \vdots & \vdots & \ddots & \vdots \\ \alpha_{n1} & \alpha_{n2} & \dots & \alpha_{nn} \end{pmatrix} \quad (1)$$

For computing purposes another matrix was also constructed using the values of matrix 1. In this matrix we only look at the transition between equiplets neglecting the direction of the transitions. This matrix is not an optimisation, but a different representation. This results is a matrix (2) having only non-zero values in the lower left triangle below the diagonal. Where the non-zero values  $\beta_{ij} = \alpha_{ij} + \alpha_{ji} : \forall j < i$ . In the next sections this type of matrix is referred to as a triangle matrix. In one of the computations in section 4 this

triangle matrix is the starting point.

$$\begin{pmatrix} 0 & 0 & \dots & 0 \\ \beta_{21} & 0 & \dots & 0 \\ \vdots & \vdots & \ddots & \vdots \\ \beta_{n1} & \beta_{n2} & \dots & 0 \end{pmatrix} \quad (2)$$

### 3.1 Scenarios

To test the adaption software, several scenarios were generated. All scenarios are based on 10000 products that could use 25 equiplets in a  $5 \times 5$  configuration. Following is a description of the scenarios:

- A All products paths are randomly generated without making some equiplets special. The usage is almost equally distributed over all equiplets.
- B Again a randomly generated set of product paths, but now there is a linear increase of usage among the equiplets, making equiplet 25 much more popular than equiplet 1. Figure 8 shows the distribution of the equiplet usage. The equiplets are numbered from 1 to 25.

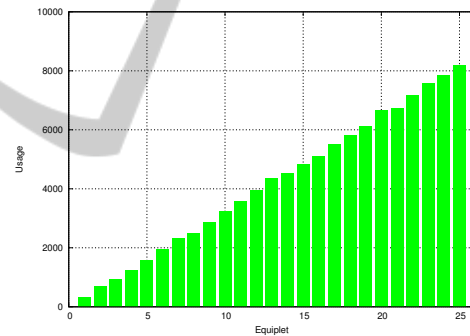


Figure 8: Equiplet usage distribution for scenario B.

- C In this set of product paths 25% of the equiplets are used twice as much. This might be the case if equiplets offer more than one production step. (see figure 9).

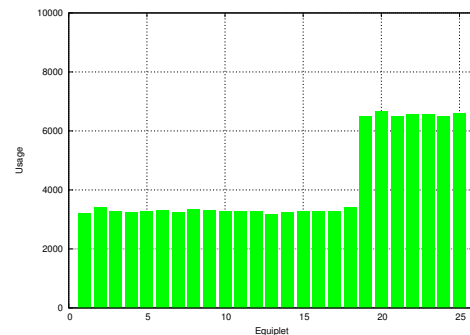


Figure 9: Equiplet usage distribution for scenario C.



- D A test set that is purely batch-based. 10000 products using all the 25 equiplets equally in a batch production situation.
- E A test set having several different products with comparable paths, but not of the same length (see figure 10).

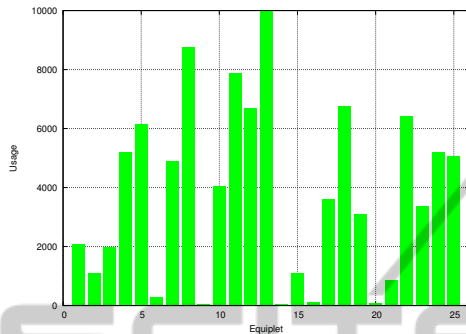


Figure 10: Equiplet usage distribution for scenario E.

- F A testset 10 different products, resulting in 10 sets of 1000 products. (see figure 11).

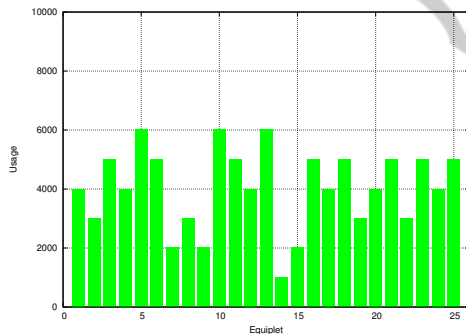


Figure 11: Equiplet usage distribution for scenario F.

## 4 COMPUTATIONS

The first approach only looks at the usage of the equiplets and puts the most popular equiplet at the hot spot. The stepwise description of the computation looks like:

```
matrix = ConstructMatrixOfTransitions(input);
tr_matrix = TransformToTriangle(matrix);
list = CalculateUsageOfEquiplet(tr_matrix);
// Make a list of usage and equiplet-number
SortList(list; // sort this list according
// to usage, putting the highest on top
grid = GenGrid(list, gridpattern); //Generate
// a grid using list and pattern (1 or 2)
CalculatePathLength(grid); //Use this grid to
// calculate the actual average pathlength
```

If the transitions are taken into account, the situation is a little bit more complicated.

```
matrix = ConstructMatrixOfTransitions(input);
list = MakelistOfTriplets(matrix); //Make
// list of triplets of all transitions:
// #num eq-src eq-dst
list = SortList(list); //sort list to #num
equipList = CreateListOfEquiplets(list){
//starting at the top and from there
// following eq-dst as the next eq-src
IF(loop) Find_Next_Unused_triplet(list);
}
grid = GenGrid(equipList, gridpattern);
//Generate a grid using list and pattern
CalculatePathLength(grid); //Use this grid to
// calculate the actual average pathlength
```

### 4.1 Grid versus Line and Circle

Before discussing the results of the computations described in the previous subsection, we first made some calculations on the average number of hops for a random path between nodes on a line, on a circle and in a grid. In figure 12 the number of hops is plotted against  $\sqrt{N}$ , where  $N$  is the number of nodes among the line, the circle or in the grid. The increase of the average path length (number of hops) is the highest for nodes put on a line. So a random walk along a line is behaving bad, when the number of nodes increases. When the nodes are placed on a circle, there is some improvement because of the effect that the largest distance now is over only halfway around the circle. When the same calculation is done for the grid, a slow and almost linear increase will be the result as shown in figure 12. Thus from these three possibilities, the grid is by far the best choice.

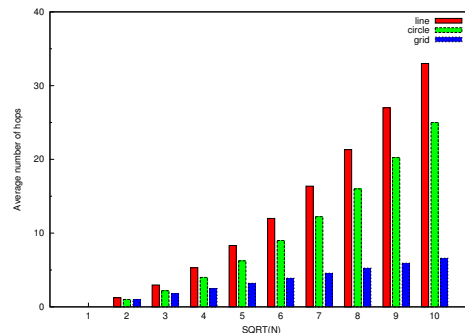


Figure 12: Number of hops for different configurations of  $N$  nodes.

### 4.2 Results

The results of the calculations are plotted as histograms. Every histogram shows the results for one

scenario. The numbered bars represent the following tests:

1. random grid configuration, used as a reference measurement;
2. using grid pattern 1 from figure 6 with equiplets ordered according to usage;
3. using gridpattern 2 from figure 7 with equiplets ordered according to usage;
4. again a random grid configuration (different from 1);
5. using gridpattern 1 from figure 6 with equiplets ordered according to transition frequency;
6. using gridpattern 2 from figure 7 with equiplets ordered according to transition frequency;

Figure 13 shows the results for the purely random situation. In this case no gain is possible, because all equiplets have almost the same load and all transitions have the same probability. Figure 14 shows the

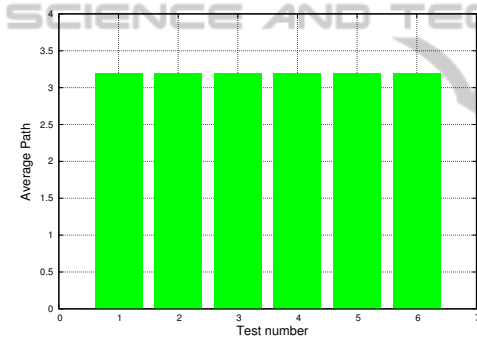


Figure 13: Scenario A with random use of equiplets.

results for scenario B. Here we see a decrease of the average path length. There is not much difference between the different approaches. In figure 15 the re-

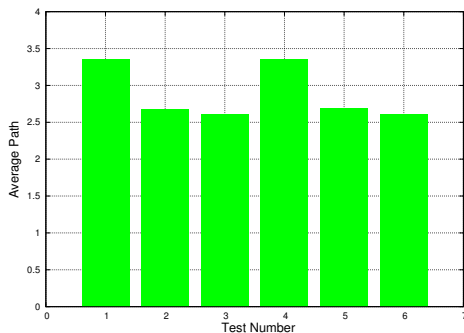


Figure 14: Scenario B with increasing use of equiplets.

sults are shown for scenario C. Again a decrease of average path length. The best result is test number 5 where grid pattern 1 is used in combination with

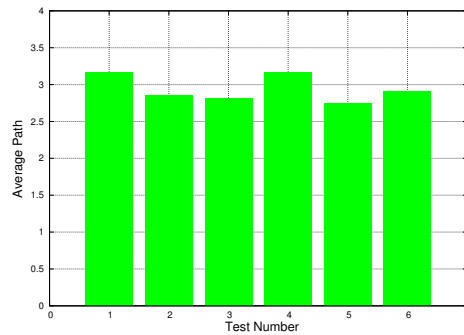


Figure 15: Scenario C with two overlapping sets of equiplets.

the number of inter-equiplet hops. The results of a pure batch scenario is shown in figure 16. Normally in a batch the production machines are in-line separated by one single hop. This possibility is discovered by test 5, using grid pattern 1 in combination with the number of inter-equiplet hops. When we look at the results based on the usage of equiplets, there is no gain at all. This has to do with the fact that all equiplets are equally used, so sorting does not make any difference. In figure 17 the results for scenario E

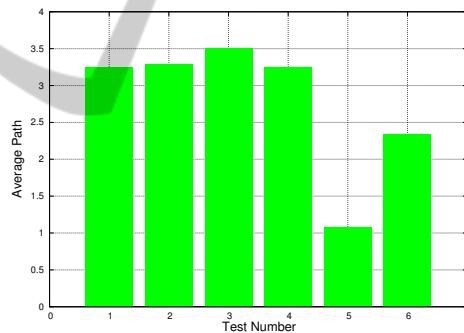


Figure 16: Scenario D with a single batch.

are shown. Here we also see a gain and in this case test 6, using grid pattern 2 in combination the number of inter-equiplet hops is the best solution. The final histogram of figure 18 shown the results for test 10. Here the gain is minimal but still available in three of the experiments.

## 5 DISCUSSION AND FUTURE WORK

In table 1, the percentage of reduction in hops is calculated for all scenarios and heuristics by taking the average of 3.2 and comparing it with the actual results shown in the graphs of the previous section. The highest profit is printed in bold typeface. It turns out that

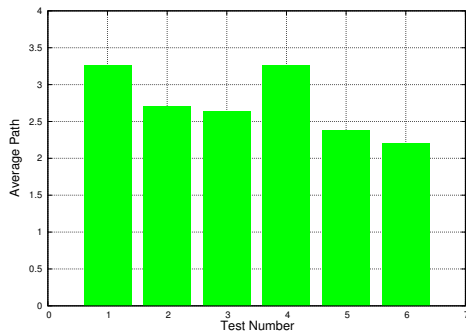


Figure 17: Scenario E with repeated tuples of equiplets.

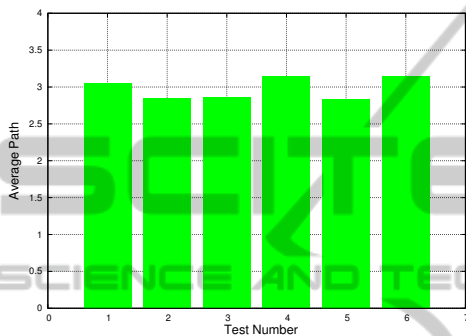


Figure 18: Scenario with 10 different batches of similar products.

Table 1: Reduction of hops in %.

Test	A	B	C	D	E	F
1, 4	0	0	0	0	0	0
2	0	16.3	10.9	-3	15.6	10.9
3	0	<b>18.5</b>	12	-9	17.8	10.6
5	0	16.3	<b>14.4</b>	<b>66.3</b>	25.6	<b>11.6</b>
6	0	18.4	9.4	28.2	<b>31.2</b>	2

test 5 gives the best results, but not for all scenarios, having test 3 as a winner for scenario B and test 6 for scenario E. The approach presented here can be integrated with the grid software architecture (Moergestel et al., 2013). In the architecture, provisions have been made to implement a monitoring system. This system can produce the usage of the equiplets and the inter-equiplet transport in the past and also by looking at the planning blackboard the use and transport in the near future. This information can be used for optimising the grid. This way the grid control software can adapt to the production situation. In future research other grid patterns should be investigated and specially the scenarios in a real agile production environment should be studied to get an understanding of what might be adequate grid scenarios.

## 6 CONCLUSIONS

The amount of transportation can be reduced by heuristic methods. The actual profit depends on the set of products to be made. The best solution seems to be to use different methods to find a solution and finally implement the best solution. By automating this approach the grid will adapt itself to changing production requirements. So far only a small production grid has been implemented, but when bigger grids are built within the future, the tools to let it adapt are ready for use. It would be interesting to see if real-world problems are akin to the situations that have been presented in this paper. Our expectation is that sets of pure random sequences that cannot be optimized by the methods presented here, might be exceptional cases, because of the fact that certain product steps are related and mostly used in a sequence, some steps are used at the beginning and other steps mostly at the end of production.

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