# Model-Driven Engineering of a Railway Interlocking System

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Abstract:

Model-Driven Engineering (MDE) promises to enhance system development by reducing development time, and increasing productivity and quality. MDE is gaining popularity in several industry sectors, and is attractive also for critical systems where they can reduce efforts and costs for verification and validation (V&V), and can ease certification. Incorporating model-driven techniques into a legacy well-proven development cycle is not simply a matter of placing models and transformations in the design and implementation phases.

We present the experience in the model-driven design and V&V of a safety-critical system in the railway domain, namely the *Prolan Block*, a railway interlocking system manufactured by the Hungarian company Prolan Co., required to be CENELEC SIL-4 compliant. The experience has been carried out in an industrial-academic partnership within the EU project CECRIS. We discuss the challenges and the lessons learnt in this pilot project of introducing MD design and testing techniques into the company's traditional V-model process.

### **1 INTRODUCTION**

Model-Driven Engineering (MDE) promises to enhance system development and testing by improving quality and increasing productivity. It has gained popularity in some industry sectors, and is appealing also for critical systems, where it can reduce efforts and costs for development, verification and validation, and can provide support for product certification.

MDE is attractive due to the benefits it can provide in terms of quality of artifacts and of support for automation. Several issues need however to be addressed in order to increase the industrial consensus on their applicability. Many companies still consider its adoption risky, as it requires changes in consolidated processes, and advanced engineering skills – focus is on modeling, rather than on implementation. Full comprehension of MDE risks and benefits is a non trivial task, especially for safety-critical systems, demanding for high levels of integrity and for certification. More empirical studies are needed to increase the knowledge on MDE success and failure factors (Mohagheghi and Dehlen, 2008).

In this paper we discuss the challenges and lessons learnt in introducing MDE for development and testing in a real industrial context. Benefits and drawbacks have been assessed in a pilot project conducted in Prolan Control Co., a Hungarian company manufacturing process control and rail signaling systems. In the industrial-academic partnership within the European project "CErtification of CRItical Systems" (CECRIS)<sup>1</sup>, this pilot experience aimed at introducing innovation in the development process of *Prolan Block*, a safety-critical system for railway interlocking that must be CENELEC EN50126, EN50128 and EN50129 SIL-4 certified.

The proposed process, tailored to the application domain needs, provided a complete applicable methodology to support verification and validation in a conventional V-Model, as suggested by CENELEC standards. We discuss the challenges that emerged, especially related to organizational factors and to the degree of maturity of the supported tools. The results provide hints about the application of model-driven approaches, useful for companies and practitioners that develop systems in safety-critical domains.

The rest of the paper is structured as follows. Section 2 recalls concepts about Model-Driven Engineering, while Section 3 surveys the related work. Section 4 describes the proposed development process; Section 5 shows its application to the pilot project. Section 6 discusses lessons learnt and the challenges we faced. Section 7 concludes the papers and discusses future work.

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#### 2 BACKGROUND

Model-Driven Engineering (MDE) refers to engineering processes and activities in which models are key artifacts of the work (Brambilla et al., 2012). Model-Driven Architecture (MDA) is the particular Model-Driven Development (MDD) approach proposed by the object standardization organization OMG (OMG, 2003).

MDE is founded on concepts of models and transformations: instead of producing (textual) documents as artifacts – requirements, design, code, test artifacts – in MDE engineers focus on models as primary artifacts. Models are defined in (semi-)formal languages, that are typically machine-understandable and drawn with the support of tools. Other artifacts are derived through defined transformations: modelto-model transformations (M2M), or model-to-text transformation (M2T) from models to textual documents, source code or testing artifacts (such as test cases and test scripts).

MDA is based on OMG standards and focuses on software development. It introduces several abstraction levels for the separation of concerns in forward engineering: the Computation Independent Model (CIM), Platform Independent Model (PIM) and Platform Specific Model (PSM). The CIM is at the highest level of abstraction; it neglects the processing and the internal structure of the system and offers a model that is independent from computation details. It focuses on the environment and on requirements, using a vocabulary that is familiar to system's domain practitioners. The PIM takes into account the computation details: it is a model that focuses on the operations of the system, but abstracts the relations that concern a particular technology or execution platform, such as the hardware interface, the programming language and the middleware. Finally, several PSMs may be defined by refining the PIM, each one bound to specific implementation technologies and platforms. In general, as argued by (Kent, 2002), MDE approaches can identify different levels of decomposition and can employ ad hoc or domain specific languages for models and transformations, whereas MDA is bound to OMG's standards.

MDA adopts the Unified Modeling Language (UML), a general purpose language for software engineering. The version 2.0 of UML (OMG, 2005) introduced several improvements in the language in order to enable UML to MDA (France et al., 2006). One of the characteristics of UML is its capability to be easily extended by mechanisms defined in the standard: by UML *Profiles, Tagged Values* and *Constraints*, custom domain specific languages (DSLs) can be defined, reusing and extending the elements of the UML language.

Another OMG's standard of interest to our work is SysML (OMG, 2008). This modeling language partially overlaps with UML 2.0, but it focuses on system engineering, providing specific support for capturing functional and performance requirements, quantitative constraints, and information flows.

Model-Driven Testing (MDT) is a MDE activity for V&V (Baker et al., 2007). It is not an OMG standard, but it is based on a UML standard profile, the UML Testing Profile (UTP), which adapts UML as a test specification language. In MDT, test infrastructure, test cases, and test scripts are derived by UTP models through transformations.

### **3 RELATED WORK**

There are several experience reports on the application of MDE in complete or pilot projects. A systematic review of them can be found in (Mohagheghi and Dehlen, 2008). MDE is generally perceived as positive in practice, especially because it improves the productivity, shortens the development time, increases the quality of generated artifacts, and automates several activities in the development process. However, some critical open challenges have been also identified. For instance, in some cases the automatic code generation, an important feature of MDE, turned out to be partial, requiring the use of DSLs; in other cases, the development processes were perceived as no suited for MDE, because not thought to exploit model-driven techniques.

Indeed, MDE lacks of well-defined processes and it is generally introduced adapting traditional development processes. A survey on few MDA-Based development processes is in (Asadi and Ramsin, 2008). In (Carrozza et al., 2012; Carrozza et al., 2013) an adaptation is described of a V-Model process compliant with MIL-STD-498 for exploiting MDA and MDT approaches for air traffic control domain. We build on that work for the definition of the process presented hereafter.

The study in (Whittle et al., 2014) surveyed MDE practices from a rather wide spread of companies. Authors notice how MDE is not confined to a niche market but is generally adopted everywhere. The major part of practitioners make large use of DSLs, and believe that benefits of MDE are not mainly in code generation. It is interesting to note how data suggest that the structure and business of an organization have an impact on the success of MDE: model-driven approaches seem more appropriate for compa-

nies that target specific domains than companies developing generic software. The results of the study (Agner et al., 2013) slightly differ from the previous mentioned survey. This one noticed a little adoption of MDE in Brazilian companies that develop embedded software. Few differences can be also found in a preliminary survey of model-driven approaches in Italian industry (Torchiano et al., 2011): here UML is preferred to DSLs. This heterogeneity may be a symptom of areas of immaturity of model-driven approaches with respect to their industrial application, thus more investigation is required.

MDE has been applied to safety-critical systems, for which verification and validation activities are crucial and account for a large part of costs, and where MDE is hoped to provide benefits also in view of certification. To this aim, specific challenges have to be faced. For instance, model transformations, like automatic code generation, must be properly addressed considering the rules of certification standards.

In the railway domain MDE has been widely experimented. Authors in (Ferrari et al., 2013) report a successful application of Simulink/Stateflow models for the development of an on-board equipment of an automatic Train Protection System. By adopting particular restrictions and solutions on models, and by using a model-based testing approach called Translation Validation, the authors were able to certify the system according to the CENELEC standards. Another interesting application of MDD for the automatic generation of proper configuration of computer based interlocking systems is presented in (Svendsen et al., 2008), in which secondary artifacts were automatically generated by model transformation in order to support CENELEC certification.

As for certification, important advantages of MD approaches lie in the support for requirements traceability and for formal methods in V&V activities. With respect to formal methods, in (Marrone et al., 2014), a MDE technique is proposed for the assessment of railway control systems. It is based on specialized UML profiles that enable translations to specific formalisms, with the goal of supporting V&V through the automatic generation of test cases and through model checking. Similarly, a solution for integrating model checking with various synchronous dataflow languages adopted by commercial MDD tools (MATLAB Simulink or SCADE) is discussed in the airborne domain in (Miller et al., 2010). SCADE (Esterel Technologies, 2014) is a DO-178B qualified model-based development environment conceived specifically to address mission and safetycritical embedded applications. A feasibility study into the use of the SCADE suite for the verification

of railway control systems can be found in (Lawrence and Seisenberger, 2011), while a success story of its application in railway domain is reported in (Invensys Rail, 2014). Other interesting approaches that focus on how to enhance traceability and documentation capabilities of MDE to ease safety inspections and certification processes can be found in (Nejati et al., 2012; Panesar-Walawege et al., 2011).

Despite good solutions for solving isolated problems and few examples of certification-compliant MDE-based processes, certification is still an open challenge for MDE. For instance, automatic code generation can even lead to an increase of efforts and costs for certification, as reported in (Whittle et al., 2014). Therefore, benefits and drawbacks that modeldriven techniques bring must be specifically evaluated depending on the applications.

### 4 MODEL-DRIVEN APPROACH

The development process adopted in Prolan is a classic V-model (Fig. 1), whose activities can be grouped in those concerning development (left side) and those focusing on verification and validation (right side).

As for the left side, the development starts by defining the system's environment and requirements (functional and non-functional). Then, *System Design* and *Component Design* are carried out. The former defines a high level system architecture and distinguishes the parts to be realized by hardware from those to be implemented by software. The requirements are then allocated to components, and new requirements can be elicited in order to point out the proper interactions among the elements. The *Component Design* phase defines the internal architecture of each component. Finally, the development side of the 'V' proceeds with the implementation phase.

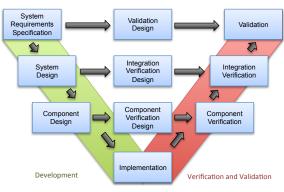


Figure 1: A V-Model process.

V&V activities - at component level, integration

level, and system level – are performed in the right side of the V-model, preceded by the corresponding planning activities: for instance, a validation plan is produced as soon as system requirements are specified; the actual *Validation* is then performed on the right side after *Integration Verification*, in order to assess the product conformance to requirements.

Our work is based on an adaptation of the described V-model to introduce MDA and MDT techniques (Fig. 2). On the left side of the V-model we follow the MDA approach. At each step we focus on one of the three viewpoints of the system (Computation Independent Viewpoint, Platform Independent Viewpoint and Platform Specific Viewpoint), used to define the CIM, the PIM and the PSM. The same abstractions are adopted for defining the key models in the activities of the center and right side of the 'V', but both focusing on V&V activities. The methodology allows engineers to define additional models in order to support the V&V activities by exploiting different views of the system.

In System Requirements Specification, we define a CIM for modeling the environment and the system requirements. The CIM is defined in SysML; this language is particularly suited in this phase, as it offers requirements diagrams and allows to model both hardware and software components.

System Design refines the CIM into a PIM, adding computation details by defining the components and the high level architecture of the system. The requirements are assigned to the elements of the system in a way to keep them traceable. In this phase the PIM describes, for each component, the requirements, the interfaces, and the behavior, namely, the expected I/O relations at components' interfaces. UML *Protocol State Machines* are suited at this stage, because they can describe I/O relations without providing an internal description of the elements of the system.

*Component Design* completes the PIM with the internal design of the elements. Considering the software, this model is expressed in UML and should be specific enough to be subject to simulation and model checking. Since the *Component Design* focuses on describing the dynamic behavior of the elements, it can exploit UML *Behavioral State Machines*.

In the *Implementation* phase, the PIM is refined into one or more PSMs, which are bound to target platforms, adding low level details to the PIM concerning implementation. For instance, a PSM adapts the generic types of the variables with the actual ones provided by a programming language, and binds data and function calls to the interfaces of the middleware and OS that have been chosen for the instantiation. The PSM can be translated into code to provide a partial or a total implementation of the system.

The Validation Design exploits the CIM to define an environment model named Computation Independent Test model (CIT). The CIT is unaware of computation details; it models the behavior of the actors and of the environment. System requirements are expressed as properties or conditions in the model, such as "no collisions between trains" must occur. The CIT is useful to validate the system against its expected usage by external actors, and to create a simulated environment in which engineers can assess the system's behavior. The model also enables engineers to perform special kinds of assessment, like performance testing, because CIT can generate a representative operational profile for the system.

Integration Verification Design defines a model of the expected behavior of the system's components, independent from their inner design. We refer to it as Black Box Platform Independent Test model (BB-PIT). This model provides static and dynamic views of the system's components, and it is mainly used to support functional testing in the unit/integration/system verification. The static description supports the generation of the test infrastructure, such as stubs and drivers for unit and integration testing. The dynamic description is composed by: (i) behavioral models, such as UML Behavioral State Machines, defined starting by requirements assigned to each component in the PIM model; (ii) test cases, which are specified by Sequence, Activity and State Machines diagrams using the UTP profile. Behavioral models are useful to support the definition of test and verification plans and for the automatic generation of test cases. A BB-PIT can model the behavior of one component with more state machines, each focusing on a different subset of functionalities, with the possibility of composing test suites by grouping tests derived by several state machines. In addition, a BB-PIT supports the detection of design faults by comparing the behavior it describes with the one defined in the PIM. In fact, the behavior of a component is modeled differently in the PIM and in the BB-PIT, due to the different purposes they support: a PIM specifies how to build the system, and represents the specification that an actual implementation must comply with; a BB-PIT describes the expected behavior in a way to verify its correspondence between requirements and implementation (e.g., by using the BB-PIT for test case generation, the description represents the specification that test cases must comply with). It is finally worth noting that, since BB-PIT derives from requirements and is barely influenced by design details, it can support validation too.

Component Verification Design refines the BB-

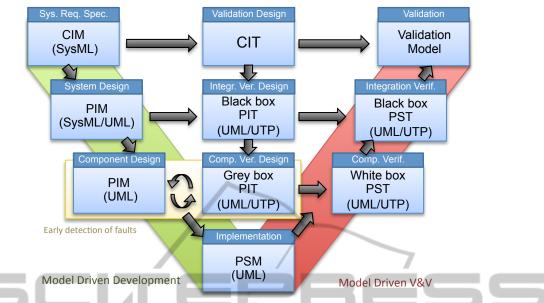


Figure 2: The proposed model-driven V-Model. Boxes show the activities, the models produced, and the formalisms used. The arrows represent dependency between artifacts. The *Component Design* has a dependency with the *Component Verification Design* if it exploits the test model to early detect faults.

PIT defining a Grey Box PIT model (GB-PIT), since it benefits from the PIM at Component Design-level, which provides an partial internal view of the system. The GB-PIT enables additional verification techniques that can exploit structural features for assessing correctness. Following this flow, engineers focus on a functional V&V modeling in the Integration Verification Design, and then move to functional and structural V&V modeling in this phase. Moreover, since an executable PIM is available in this phase, the PIT allows performing a preliminary verification and validation of the design model, in order to detect defects at an early stage. In addition, by exploiting the CIT properties on the PIM, model checking techniques can assess the absence of any undesired condition in operation.

The V&V activities of the right side of V-Model refine the CIT and the PITs considering new details deriving from the target platform, from the code implementation, and from the PSM. Therefore, the BB-PIT and the GB-PIT, when are refined during these activities, become the *Black Box* and the *White Box Platform Specific Test* (respectively, BB-PST and WB-PST). For instance, the BB-PST can exploit the new knowledge about the target platform arithmetic to define a new test suite; while a WB-PST can adopt a coverage based on the complete code of the system. Finally, testing plans, test cases, and artifacts supporting the V&V are derived by the PSTs through (automatic) transformations.

## **5 PILOT PROJECT**

In order to evaluate the feasibility of the proposed MDE 'V' process with respect to a real industrial context, we set up a pilot project in the company selecting a subset of requirements for the Prolan Block (PB), a safety-critical system for railway interlocking that must be CENELEC EN50126, EN50128 and EN50129 SIL-4 certified. The system is deployed on railway segments, which are named blocks. Each block is equipped with a PB, with sensors for detecting incoming and outgoing trains, and with traffic lights that control the interlocking. The PB manages the block, receiving data from sensors, and properly setting the semaphores according to its internal state. The overall distributed railway control system consists of interacting PBs, assuring that no collision will happen on the railway, regulating the speed of trains by signals. Each PB interacts with the two adjacent PBs (the ones in the previous and next blocks) through a redundant network, and receives data and commands by stations and by human operators. Since the interlocking is dependent on the state of the next blocks, the PBs communicate to each other in order to update their knowledge about the state of adjacent blocks.

In the System Requirements Specification, we defined a CIM model by SysML using MagicDraw (No Magic, Inc., 2014). In the CIM, we describe the environment and a subset of requirements for the system. We employed Use Cases, Activity Diagrams and

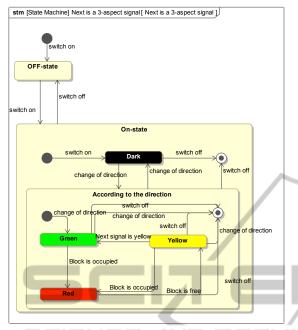


Figure 3: CIM state diagram showing the required dynamic behavior of three lights semaphore.

Sequence Diagrams, as well as SysML Requirements Diagrams. The first three types of diagram are used mainly to specify functional requirements, while the last one found to be particularly useful to describe non-functional requirements. Moreover, the usage of SysML Requirements Diagrams allowed us to easily define relationships among requirements, such as the ones of containment and refinement. We also adopted Behavioral diagrams (State Machines, Activity diagrams and Sequence diagrams) to describe the expected behavior of the system at a high level.

We provided a simple description of the environment from the available information, by defining the external entities and the data (messages and signals) exchanged with the system in the CIM. A CIM diagram is shown in Fig. 3, where a *State Machine* is used to represent the requirements on the aspects of the traffic light, according to the events in the system. In total, we modeled 41 Use Cases, and used 33 Sequence diagrams, 29 Activity diagrams, 6 State Machine diagrams and 6 SysML Requirement diagrams to describe the functional and non-functional requirements.

In the *System Design* phase, we identified the main software components: for each of them, we specified the interfaces and requirements. In this phase, we also elicited new requirements for components, and added them to the system requirements specification. The *System Design* model is specified by UML diagrams, namely by *Component diagrams* and *Class diagrams*, again in *MagicDraw*. The components' interfaces are not bound to any programming language or platform, but they are defined using generic elements, because at this stage we abstracted away from platform-specific details.

The identified system contains five components: the *TrackOccupancyDetector*, the *NetworkCommunicator*, the *ISController*, the *HMIController* and the *ProlanBlockCoreLogic*. The first four components are introduced to mask the complexity of interacting with hardware, and to provide high-level simple interfaces for the *ProlanBlockCoreLogic*.

The *TrackOccupancyDetector* receives signals by the axle counter sensors and transforms low level signals (like axle detected) in high level events (such as "train entered in the block" and "train has left the block"). It also must manage device failures by notifying special events in case of exceptional conditions. The ISController works analogously; it sets the aspect of the semaphore, accordingly with the Prolan-BlockCoreLogic, and copes with device failures (for instance, the burnout of lights). The NetworkCommunicator abstracts the operations to interact with the network and the adjacent PBs, while the HMIController masks the human-machine interface. Finally, the ProlanBlockCoreLogic implements the logic for correctly setting the interlocking system by interacting with all the other components.

In the *Component Design* stage, we refine the previous model, and provide a PIM describing the lowlevel design. The static view uses an UML *Object Diagram* (Fig. 4), while the dynamic view consists of UML *State Machines* associated with classes realizing the five components.

The PIM is defined using *IBM Rhapsody Developer* (hereinafter: Rhapsody) (IBM Corp., 2014b), following guidelines to let the model be platformindependent. For instance, to define the behavior of exchanging messages among state machines, we avoided inserting custom source code, but prefered the standard UML elements of *send signal* action and *receive signal* action. Furthermore, we adopted *Rhapsody* datatypes in lieu of target language datatypes for the declaration of variables, because specific translation rules are defined for the former. In this way, the system turned out to be almost entirely defined, with only few parts to complete by specific platform code.

The PIM *State Machine* diagram for the *Track-OccupancyDetector* is in Fig. 5: the component has memory of axles counted by sensors at the entrance and at the exit of the block; when the difference is not equal to zero, a train must be in the block. Anomalous conditions are triggered after a timeout elapsed with a

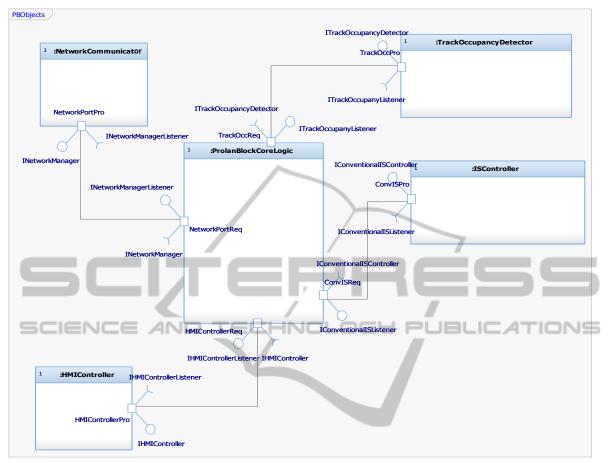


Figure 4: Object diagram representing the instances of the components of the system.

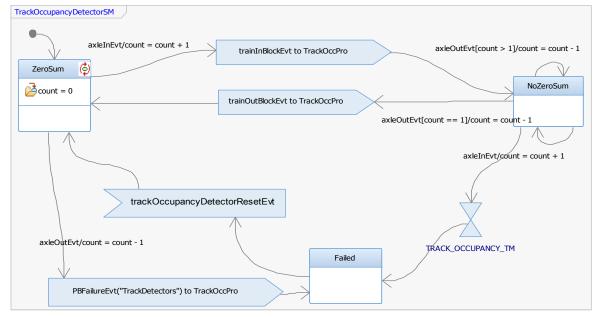


Figure 5: The PIM diagram representing the behavior of the TrackOccupancyDetector.

train not leaving the block, or when axle-in and axleout counts do not sum to zero.

We then created a PSM, as a refinement of the PIM model, during the *Implementation* phase. We set several tagged values and tool-dependent parameters to enrich the PIM, and then used the additional information for translating the model into code. The automatic translation of the PSM in C++ source code generated around 7.5 thousands of lines of code. The code is readable, understandable, and almost complete. On this code, we implemented very few modifications to implement the interactions with the hardware that Prolan chose for deployment.

As for the central part of the 'V', we focused on the *Integration Verification Design* and *Component Verification Design* phases.<sup>2</sup>

The PIT model should adopt useful abstractions to support V&V and must be independent unaware of platform specific details. In the Integration Verification Design, Prolan plans to exploit the BB-PIT to support functional testing, by employing automatic techniques for test cases generation. Therefore, we composed the BB-PIT by adding a behavioral description of each component, using state machines. These are then exploited to (automatically) generate test cases, adopting adequacy criteria based on structural elements of the model (the full coverage of states and transitions). Test cases are represented using UML-UTP Sequence, Activity or State Machine diagrams. The graphical notation is less error-prone than the textual format and enables to translate test cases in multiple target testing platforms, enhancing readability, reusability, and maintainability.

In this pilot project we adopted *Conformiq Designer* (Conformiq Inc., 2014) to generate automatically test cases. Since *Conformiq* is not fully UML compliant, we provided a behavioral description of components in QML, a custom language required by the tool. QML is a language based on a subset of UML State Machines syntax with a Java-like action language. *Conformiq* enables to generate tests by using an adequacy criterion based on requirements. The tool allows defining the system requirements and tracing them with respect to the behavior they specify in the model, by means of QML annotation on transitions and events. Then, test cases are automatically generated in order to cover the elements of the model (statements or transition) that have been annotated.

We generated test cases for the *ProlanBlockCore*-*Logic*, achieving the full coverage of requirements as well as of all states and transitions. As output, *Conformiq* provided us with a sequence diagram representation of test cases (with the possibility of exporting them in several target languages<sup>3</sup>, such as Java and TTCN-3), and the traceability matrix, correlating test cases with the features they cover.

In the Component Verification Design, the PIT is refined with extra details deriving from the PIM. The GB-PIT is used to generate structural test cases to cover the elements of the design model. To this aim, we adopted the Automatic Test Generator (ATG) (IBM Corp., 2014a) of Rhapsody for deriving additional test cases based on structural coverage. ATG generated ten test cases for the ProlanBlockCoreLogic, as IBM-UTP Sequence Diagrams (IBM-UTP is a custom profile available in Rhapsody). The achieved coverage on the PIM is of 91%, with 19/21 states and 22/24 transitions being covered. We were not able to configure properly the ATG in order to cover the remaining two states and two transitions that are crossed in correspondence of a time event trigger. Therefore, we preferred to add manually one test case to the GB-PIT in order to reach the full coverage.

Unfortunately, due to limits of the tool, we were not able to perform simulation on the PIM at this stage. *Rhapsody* cannot simulate the PIM; however, it is able to animate the model in order to observe the current program execution. This is a feature that Prolan engineers found useful and easy to exploit to get an immediate feedback on program behaviour.

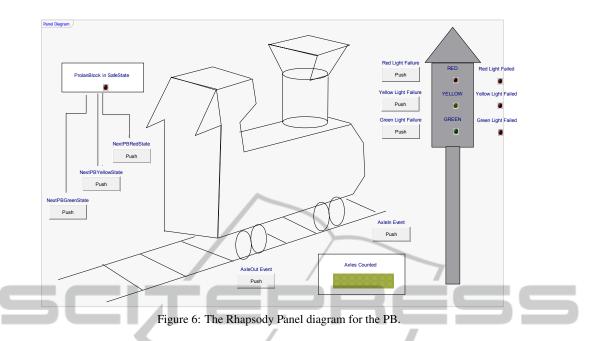
More in detail, by means of the *Rhapsody Panel Diagrams*, we easily created a user interface interacting with the model, which allows to animate the system execution (Fig. 6). By model animation, engineers are allowed to run test cases on a preliminary PSM, observing the effects on the model and enabling an early detection of design faults.

To complete the picture, besides deriving test cases from behavioral descriptions, we automatically generated the testing infrastructure (such as the drivers and stubs), by means of the *Rhapsody Test-Conductor Add On* (IBM Corp., 2014c). The tool generated around 3.5 thousands of lines of code to provide a testing infrastructure for our system.

Finally, we moved to the right side of the 'V', where PITs are refined into PSTs. At this stage, we applied an adequacy criterion for testing based on the source code considering the statements coverage and the modified condition/decision (MC/DC) cover-

<sup>&</sup>lt;sup>2</sup>The definition of a detailed CIT will be subject of future work. We are currently working on a model of train drivers, of station's managers and of incoming train traffic by adopting *Markov Decision Process* for modeling the behavior of human actions, and *Markov chains* for modeling operational workload and device failures.

<sup>&</sup>lt;sup>3</sup>Even though *Conformiq* can be extended with plugins for test scripts generation, at the time of writing we could import test cases in *Rhapsody* only manually.



age. We investigated on the support provided by the adopted tools to this end. The ATG of *Rhapsody* allows generating test cases to cover the source code added manually by the user. It adopts an adequacy criterion based on statement and on MC/DC coverage. However, although this first form of automation is certainly useful, it turned out to be not satisfying in our case, since it covered only 2/9 MC/DC test obligation. This calls for better solutions to exploit the benefits of models in these activities.

### 6 DISCUSSION

By completing the pilot project, we assessed the feasibility, the advantages, and the drawbacks of the introduced model-driven approaches in the framework of a conventional 'V' model process.

The proposed process led to an improvement in the development and testing practices. Requirements engineers found the usage of model-driven approach important to produce better specifications and to detect more inconsistencies and missing specifications than using the previous document-centric process. Same feeling had the system and test designers who, exploiting models, built quickly prototypes and test models, and exploited the tool utilities, such as the model animation, to cross-check their design. A gain of productivity and quality was also recognized in testing, because of the automatic generation of test plans and test cases, and because of a more structured test design process, that better exploits the interplay between developer and tester views. Regarding the implementation, the benefits were not immediately evident, since the lack of a qualified tool for railway standards limits the advantages of code generation. Therefore, Prolan is still undecided if the efforts for certifying automatically generated code does worth the costs for code development. On the other hand, we recognized that MDE is fruitful for the new capabilities that models introduce in the overall development process, and for the better quality of produced artifacts. The automatic generation of the code shall not be considered as a crucial factor to adopt model-driven approaches. Similar results were observed in (Whittle et al., 2014), where code generation was not the key factor that justified the introduction of MDE.

Indeed, model-driven approaches enable engineers to work on a more abstract level than the document-centric approaches, focusing on the problem and leaving other artifacts to be derived through transformations. Models enable to introduce new techniques in the development, such as simulation (model animation) and early fault detection, as well as in V&V activities, e.g., automatic test case generation and model checking. Furthermore, requirements between the model's elements and the artifacts were traced accurately, easing the generation of traceability reports useful for certification purposes.

However, despite these advantages, the industrial adoption of model-driven approaches presents a number of still open issues, that we experienced in our pilot project. We proposed a general framework for a model-driven 'V' process based on MDA and MDT. Our experience shows that each activity must be adapted to the industrial context and to its domainspecific needs; there is no one instantiation that can fit all domains and applications. This is also due to the limited support provided by tools, which can adopt DSLs and do not provide full compatibility and transformations with other languages. For instance, in the activity of Integration Verification Design we needed to use QML to automatize the generation of test cases using Conformiq. Analogously, we noted that Markov chain models could be suited for modeling the CIT, without burdening the modelers with more complex formalisms. Another example is provided by temporal logic formula, which could complement the CIM specification to introduce particular model checking techniques. UML 2.0 turned out to be suited for our purposes, but it was still necessary to exploit advanced features of the language (such as the Connection Points in the State Machines) that are often unknown to less experienced modelers or to engineers using previous versions of UML.

Three commercial technologies have been adopted in this study as support tools for the defined process. We experienced little integrations between the tools, and not full compliance with OMG's standards. Import and export of models among the tools led to several problems, including the lack of support for keeping the models consistent in the various tools. Keeping consistency manually should be avoided as it is error-prone. Moreover, since the adopted tools are closed source and uncertified, their adoption in safety-critical contexts can pose problems, if products must undergo certification. Therefore, we still noticed an immaturity of software for MDE: there is a need of better integration among tools, and more flexibility is required to support a wider range of activities. MDE tools should not limit the activities of engineers, but should support and adapt to them. It is interesting to note how similar issues were identified in (Staron, 2006) and they are still open after about eight years.

Besides tools interoperability and integration, other big issues to face concern skills and organization: MDE innovation requires engineers with new skills and strong modeling abilities, and companies have to consider re-organizing their structure to better fit the deep changes brought by model-driven approaches. Indeed, the management is required to re-arrange the forces inside the company in order to adapt consolidated practices to the transformation. The importance of developers and testers will change, and analogously the roles assigned to requirements engineers and designers will become more relevant. These variations impact deeply on humanorganizational factors; they translate in a severe managerial issue that must be coped with in industries.

Overall, the pilot project highlighted how to instantiate a *model-driven 'V' process*, able to support a wide range of activities typical of embedded critical systems development, favoring a clearer separation of models used in the V&V activities. Future work will further investigate the benefits of the proposed process in other industrial contexts.

#### 7 CONCLUSIONS

We presented our experience of knowledge transfer in a company that develops safety-critical systems in the railway domain, where we introduced model-driven approaches by conducting a pilot project on a real industrial interlocking system that must be CENELEC EN50126, EN50128 and EN50129 SIL-4 certified. In this project, a V-model process modified based on MDA and MDT was experimented: it extends the traditional process adopted by the company introducing the MDA concepts of Computation Independent, Platform Independent and Platform Specific views during development as well as V&V activities. By exploiting the different abstractions, we showed how we successfully supported a broad range of engineering modeling and verification practices that enable to detect faults at an early stage of development, taking advantage of automation offered by support tools.

Even if MDE is becoming a mature technology that can provide fruitful results which are not limited to code generation, we still experienced open challenges that must be properly addressed when integrating these approaches into existing well-proven development processes. However, our experience is that model-driven approaches are ready to be concretely introduced in industries and they can lead to better quality and reduced development cost in safetycritical domains.

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